



MSCA-IFEVALUATION
STEP BY STEPGUIDE FOR EVALUATORS 2017

Research Executive Agency

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1.1 WHY THIS GUIDE

1 GENERAL ASPECTS The evaluation of the Marie Skłodowska-Curie Actions Individual Fellowships

Expert Evaluators for the Horizon 2020 Marie Skłodowska-Curie Actions Individual Fellowships programme (H2020-MSCA-IF) have the important task of assessing applications for funding from among Europe's best and most promising researchers. Your evaluations will affect their careers and ultimately the quality of European research. This guide will help you to assess proposals and draft your evaluation reports.

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1.2 WORKING AS AN EXPERT

Working as an Expert

H2020-MSCA-IF is one of the EU's most competitive research funding programmes. It is based on applications made jointly by the researcher and the beneficiary in academic or non-academic sectors in response to an annual call for proposals. About 10,000 proposals are submitted each year, with a success rate of approximately 14 %.

The Research Executive Agency (REA) uses independent experts to assist with the evaluation of the IF proposals. These experts have different roles, namely:

- Expert Evaluators for drafting the Individual Evaluation Reports (IER) and reaching consensus by participating in the remote consensus phase
- Expert Rapporteurs for drafting the Consensus Reports (CR)

- Chairs and Vice-Chairs to support and monitor the evaluation
- Æ Ethics Experts
- Independent Observer

When working as an expert, you should consider:

- Place of work: all the work of the expert Evaluator or Rapporteur is performed remotely and may be carried out at your home or place of work. The evaluation of proposals is performed through SEP, a web-based electronic tool.
- Conflict of Interest (Col): the REA will not appoint you as an expert to evaluate proposals if you have a vested interest that could influence your evaluations. For more details, please see section 3.1.7 of this guide and/or your contract.

- Remuneration: as an expert, you are entitled to a fee per task, with a maximum stipulated in your contract. In April 2017, the European Commission introduced a new version of the model contract, introducing a new methodology for calculating expert fees for remote evaluation. For further details, please refer to your contract.
- Volume of work: participation in the H2020-MSCA-IF evaluation exercise does not imply consecutive or 9-to-5 working days, but flexible working hours according to the deadlines which will be set in due time. The number of proposals you will be asked to assess largely depends on the number of proposals received in your area of expertise.

Please follow the instructions from your Vice-Chair on how to prioritise your tasks.

1.3 MARIE SKŁODOWSKA-CURIE ACTIONS INDIVIDUAL FELLOWSHIPS

Guide for Applicants

The goal of the MSCA Individual Fellowships (IF) is to enhance the creative and innovative potential of **experienced researchers**¹ who are seeking to diversify their individual competences in terms of skill acquisition through advanced training, international and inter-sectoral mobility.

Individual Fellowships (IF) provide opportunities to acquire and transfer new knowledge and to work on research and innovation either in a European context (EU Member States and Associated Countries) or outside Europe.



1 The experienced researcher must, at the deadline of the call, have either a doctoral degree or at least four years of full-time equivalent research experience. As an Evaluator, you will assess the different Individual Fellowships:

1. EUROPEAN FELLOWSHIPS (EF)

European Fellowships are hosted from 12 to 24 months in EU Member States or **Associ-ated countries** and are open to experienced researchers of any nationality either coming to Europe from any country in the world or moving within Europe. The researcher must comply with the **rules of mobility**² in the country where the EF will be hosted.

EFs are split into four different schemes:

Standard European Fellowships (EF-ST)

- for all experienced researchers wishing to pursue their scientific career in another EU Member State or Associated Country.

² Eligibility conditions and mobility rules are described in the <u>H2020</u> <u>MSCA Work Programme 2016-2017</u> and in the <u>Guide for Applicants</u> 2017.

- Career Restart Panel (EF-CAR) dedicated to researchers who wish to resume their research career in Europe after a career break of at least 12 months immediately prior to the deadline for submission (e.g. after parental leave, working outside research, etc.).
- Reintegration Panel (EF-RI) dedicated to researchers who wish to return and reintegrate into a longer-term research position in Europe.
- Society & Enterprise Panel (EF-SE) dedicated to researchers seeking to work on research and innovation projects in an organisation in the non-academic sector.

2. GLOBAL FELLOWSHIPS (GF)

Global Fellowships are based on a 12 to 24-month stay in a third country outside Europe followed by a mandatory 12-month return period to a European host institution. Q: Both GF and EF-RI bring the researcher back to Europe. What is the difference between the two?

A: The main purpose of the RI grants is to facilitate the return and reintegration of researchers into a **longer-term** research position in Europe. In the case of a GF, the main purpose is to give researchers first the opportunity to train and work in an institution **outside Europe** and then to come back and **transfer the knowledge** they have acquired in the third country

You will find a summary table illustrating the main features of each IF Action in the annexes.

1.4 RESEARCH TOPICS

Individual Fellowships are open to all fields of research and innovation, chosen freely by the applicants. Applicants must indicate at the submission stage in which of eight different **scientific areas** their proposal fits best. These areas are:

- Chemistry (CHE)
- ✗ Social Sciences and Humanities (SOC)
- Economic Sciences (ECO)
- Information Science and Engineering (ENG)
- Environment and Geosciences (ENV)
- ✗ Life Sciences (LIF)
- Mathematics (MAT)
- Physics (PHY)

1.5 SECONDMENTS

Researchers applying for an IF may opt to include a **secondment** phase in an EU Member State or Associated Country within the overall duration of their fellowship. Applicants must clearly distinguish 'secondments' from short visits (for example, for fieldwork) since they are different in nature and pursue different objectives. The country selected for a short visit can be chosen freely.

If the partner organisation where the secondment takes place is not identified at the proposal stage, it is essential that Part B of the proposal contains as much information as possible on the sector, place, timing and duration, and its overall purpose.

For a fellowship of 18 months or less, the secondment phase may last up to three months. For a fellowship of more than 18 months, the secondment phase may last up to six months. Where secondments exceed the maximum permitted length, the excessive duration should be disregarded.

The secondment phase can be a single period or divided into shorter periods which cumulatively do not exceed the maximum permitted length.

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2.1 WHO IS WHO

Individual Fellowships are awarded through an open competition and a transparent, independent evaluation. Each proposal is evaluated on the basis of a pre-defined list of criteria by at least three expert Evaluators, supervised by their expert Vice-Chair and under the umbrella of the Research Executive Agency staff.

Experts are grouped into eight different panels – aligned with the eight MSCA predefined scientific areas – according to their field of expertise. Each panel has its own group of Vice-Chairs, led by the Chair.

Note: You will only be asked to evaluate proposals in your specific field of expertise according to the keywords you have previously selected, and your profile. Given the multi-disciplinary approach of some proposals, you may also be requested to evaluate a small number of proposals submitted to a different panel. The **Evaluator** is responsible for drafting the **Individual Evaluation Report (IER)**.

The Evaluator may also be asked to act as **Rapporteur**: he/she is responsible for drafting and finalising the **Consensus Report (CR)**. Rapporteurs are experts who have already participated in previous evaluations and are familiar with the evaluation process.

Vice-Chairs are former Evaluators with in-depth knowledge of the MSCA evaluation process who assists the REA with the allocation of proposals, evaluation management and monitoring. He/she does not evaluate the proposals but instead performs a quality check of the IERs and the CRs prepared by the Evaluators and the Rapporteurs and thus may give feedback on the quality of the reports.

The Vice-Chairs monitor the timely submissions of the reports and check the quality of at least each Evaluator's first IER and each Rapporteur's CR.

The **Chair** of a panel is an expert with an in-depth knowledge of the MSCA evalua-

tion process and therefore, together with the Vice-Chairs, assists the REA in the overall management of the evaluation process and monitoring its progress.

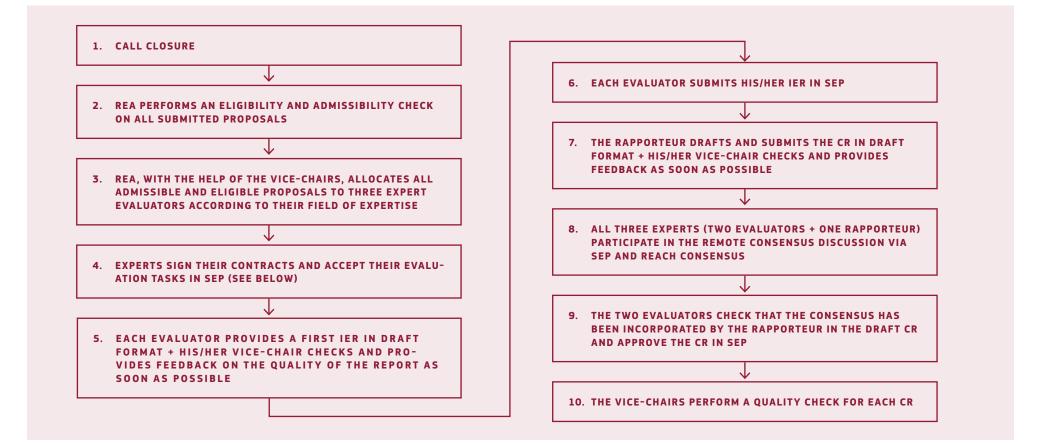
The **Independent Observer** is an independent expert appointed by the REA who follows, observes and checks the entire evaluation process and related procedures. He/she checks compliance with the procedures stipulated in the **Work Programme 2016-2017** and the **Guide for Proposals Submission and Evaluation**. He/she reports on the correct and fair implementation of the evaluations and gives his/her suggestions and gives his/her suggestions for improvements, as necessary, in a report to the REA. However the observer does not express views on the specific proposals or on other experts' opinions.

REA staff members, with the support of the Chair(s) and Vice-Chairs, are responsible for managing the evaluation process and monitoring its progress. They ensure that the evaluation rules are respected and give the experts advice for a quality and timely completion of the process.

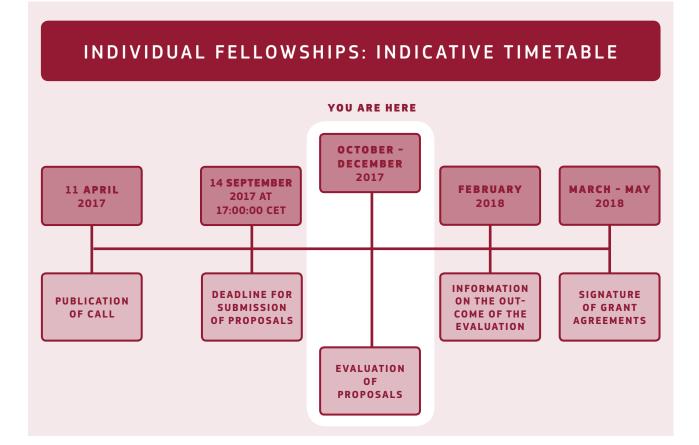
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2.2 WORKFLOW

2.2.1 OVERVIEW OF THE WORKFLOW



2.2.2 TIMELINE



Call closure	14 SEPTEMBER 2017
Proposals allocation (only Vice-Chairs)	25-27 SEPTEMBER 2017
Expert contracting	28 SEPTEMBER - 6 OCTOBER 2017
Video-briefing & Guide for Evaluators	6 OCTOBER 2017
Remote evaluation: IER phase & CR phase (all experts)	6 OCTOBER - 3 DECEMBER 2017
Quality check and panel ranking (only Vice-Chairs)	4-7 DECEMBER 2017

2.2.3 THE EVALUATION Key: IER: Individual Evaluation Report ESR: Evaluation Summary Report **PHASES IN DETAIL** CR: Consensus Report CVC: Chairs & Vice-Chairs **EVALUATORS IER PHASE** WRITE IER WRITE IER WRITE IER **CR PHASE** EXPERT **APPROVE CR** RAPPORTEUR WRITE CR EXPERT **APPROVE CR ESR PHASE** VICE-CHAIRS VICE-CHAIRS PANEL COORDINATOR SUBMIT FOR CVC AND PANEL COORDINATOR QUALITY QUALITY FINALIZE ESR **CONTROL 1 CONTROL 2** DISAPPROVE DISAPPROVE DISAPPROVE

2.3 THE REMOTE EVALUATION PROCESS IN SEP

As already mentioned, you will perform your work in SEP – the EU online tool for remote evaluation.

The web links in the next column describe in detail how you use the SEP evaluation tool. They also provide reference information about the available screens and forms, additional actions available to call coordinators, and more.

Introduction to proposal evaluation in SEP

Navigating the main screen

Filtering Tasks

Navigating through Tasks

Viewing proposal details

Accepting a Task

Declining a Task

Completing an individual evaluation report (IER)

Completing a consensus report (CR) Remotely

Printing Reports

Task Status

If you have submitted your Individual Evaluation Report and by mistake and/or wish to reopen it, please contact your Vice-Chair.

3 THE PROPOSAL ASSESSMENT

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3.1 GUIDING PRINCIPLES

While performing the evaluation work, you are expected to comply with the following principles, as stated in Annex 1 of the Code of Conduct of the expert contract³:

1. INDEPENDENCE

You are appointed in your personal capacity and act independently and in the public interest, not in your country or employer's interest.

2. IMPARTIALITY

You treat all proposals equally and evaluate them impartially on their merits, irrespective of their origin or the identity of the applicants.

3. OBJECTIVITY

You evaluate each proposal as submitted and not based on its potential if certain changes were to be made.

4. ACCURACY

You base your judgment on the 3 official evaluation criteria the proposal addresses, and nothing else.

5. CONSISTENCY

You apply the same standard of judgment to all proposals.

6. CONFIDENTIALITY

- You discuss evaluation matters such as the content of proposals, evaluation results or opinions of fellow experts – only with your fellow experts involved in evaluating the same proposal.
- You do not contact applicants or any third parties.
- You do not disclose the names of your fellow experts (each year, the Commission publishes the experts' names – as a group – but no link is made between an expert and a proposal).
- You maintain the confidentiality of documents, paper or electronic, at all times and wherever you do your evaluation work

(on-site or remotely), and you must return, destroy or delete all confidential documents, paper or electronic, upon completing your work.

7. CONFLICT OF INTEREST RULES (Col)

You have a CoI and are excluded from the evaluation session if you:

- are involved in a competing proposal, or were involved in the preparation of the proposal (including pre-proposal checks);
- benefit directly or indirectly if a proposal is accepted or rejected;
- have a close family or personal relationship with any person involved in the preparation of any proposal submitted to this call;
- are a director, trustee or partner or are in any way involved in the management of an organisation involved in the preparation of any proposal submitted to this call;
- are employed or contracted by one of the applicants or any named subcontractors;
- are a member of an advisory group set up by the Commission to advise on the prepa-

³ Sources: Guide for submission and evaluation of proposals (Horizon 2020 Grants manual), Horizon 2020 model contract for independent experts.

ration of Euratom or EU Horizon 2020 work programmes or work plans in an area related to the call;

- are a National Contact Point (NCP) or a person working directly for the Enterprise Europe Network (EEN);
- **#** are a member of a Programme Committee.

However, the REA may decide to invite an expert with a declared Col to take part in the evaluation session, while being excluded from the evaluation of the proposal(s) concerned, if all of the following apply:

- the expert works in a different team/ department/laboratory/institute from where the action is to be carried out;
- the bodies operate with a high degree of autonomy.

In addition, the REA will decide whether a Col exists — taking into account the objective circumstances, available information and related risks — if an expert:

- was employed by one of the applicants in the previous three years;
- is involved in a contract or grant agreement, grant decision, membership of management structures (e.g. member of management or advisory board etc.) or research collaboration with an applicant or fellow (or had been in the last three years);
- is in any other situation that could cast doubt on their ability to participate impartially in the evaluation of the proposal (or that could reasonably appear to do so in the eyes of an external third party).

You must inform the REA as soon as you become aware of a Col:

- fore signature of the expert contract;
- upon receipt of proposals; or
- **#** during the course of your work.

The REA will determine if there is a CoI on a case-by-case basis and decide the course of action to follow. If a CoI is limited to a certain proposal then you will not be allowed to evaluate it.

If you knowingly hide a CoI, you will be excluded from the evaluation and your work declared null and void.

Your contract will be terminated and your allowances may be reduced, rejected or removed. You may also be excluded from working as an Evaluator for EU research programmes in the future.

3.2 THE EVALUATION CRITERIA

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Proposals must be evaluated on the basis of the award criteria: **Excellence, Impact and Implementation**, as outlined in the MSCA IF Work Programme. Each criterion is further split into sub-criteria.

You must assess each sub-criterion.

Applicants have been requested to structure their proposal according to the aforementioned evaluation criteria. However, the information relating to each criterion can be found throughout the whole proposal's "Part B", not only in the relevant sections. Therefore, it should be considered even though it may not be found where expected in the proposal.

3.2.1 CRITERION 1: EXCELLENCE

EXCELLENCE is about:

- the quality and novelty of the research;
- the training activities in the project;
- the capacity of the researcher, the scientific supervisor and their interaction.

EXCELLENCE SUB-CRITERIA	WHAT TO EVALUATE
1.1 QUALITY AND CREDIBILITY OF THE RESEARCH/INNOVATION PROJECT; LEVEL OF NOVELTY, APPROPRIATE CONSIDERATION OF INTER/MULTI-DISCIPLINARY AND GENDER ASPECTS	 State of the art, objectives and overview of the action Completeness and appropriateness of the research methodology and approach Originality and innovative aspects of the research programme Gender aspects (if relevant) Interdisciplinary aspects of the action (if relevant) How the high-quality, novel research will open up the best career possibilities for the researcher
1.2 QUALITY AND APPROPRIATE- NESS OF THE TRAINING AND OF THE TWO-WAY TRANSFER OF KNOWLEDGE BETWEEN THE RESEARCHER AND THE HOST	 Assess the two-way transfer of knowledge between the researcher and the host institution, in view of their future development and past experience: How will the researcher gain new knowledge during the fellowship at the hosting organisation(s) Transfer from the researcher to the host organisation of the previ- ously acquired knowledge and skills Global Fellowships: how will the new skills and knowledge acquired in the third country be transferred back to the host institution in Europe?

EXCELLENCE SUB-CRITERIA	WHAT TO EVALUATE
1.3 QUALITY OF THE SUPERVISION AND OF THE INTEGRATION IN THE TEAM/INSTITUTION	 The qualifications and experience of the supervisor(s): The supervisor's level of experience on the research topic proposed and his/her track record In the hosting arrangements: Integration of the researcher within the team/institution The nature and quality of the research group/environment as a whole Measures taken to integrate the researcher in the different areas of expertise and disciplines International networking opportunities the host could offer Global Fellowships: assess hosting arrangements for both outgoing AND return phases.
1.4 CAPACITY OF THE RESEARCHER TO REACH OR REINFORCE A POSITION OF PROFESSIONAL MATURITY/INDEPENDENCE	 How will the researcher's past personal experience and proposed research contribute to his/her professional development as an independent/mature researcher during the fellowship? Look at the curriculum vitae (section 4 of the proposal) and evaluate the track record of the researcher in relation to the level of experience.

What is the difference between sub-criterion 1.3 and sub-criterion 3.4?

The **hosting arrangements**, which are part of sub-criterion 1.3, refer to the integration of the researcher in his/her new environment at the host's premises. This does not refer to the **infrastructure of the host**, as described in the implementation sub-criterion 3.4.

The MSCA IF Work Programme 2016-2017 states that a **career development plan** should be established jointly by the supervisor(s) and the researcher. In addition to research and/or innovation objectives, this plan comprises the researcher's training and career needs, including training on transferable skills, planning for publications and participation in conferences.

The proposal should explain the career development **strategy** intended for the researcher (mainly under subcriterion 1.4). However, the **Career Development Plan** (i.e. the actual document listing the career objectives and major accomplishments expected) **must not be included in the proposal**. For this reason, the proposal cannot be penalised for not including the plan but could be penalised for the quality of the career development strategy.

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Gender Dimension

Applicants are invited to explore whether and how the gender dimension is relevant to their research. A topic is considered **gender relevant** where human beings are involved as subjects or end-users and it can be expected that its findings will affect groups of women and men differently. In such cases, applicants should integrate gender issues as part of their proposals. Evaluators should consider this under 'excellence' (sub-criterion 1.1).

Please note that in MSCA-IF, the **gender bal-ance** in research teams is not relevant.

You must only assess the gender dimension if it is relevant to the proposed research.

3.2.2 CRITERION 2: IMPACT

IMPACT refers to the impact on the fellow's career development and the dissemination and communication activities.

IMPACT SUB-CRITERIA	WHAT TO EVALUATE
2.1 ENHANCING THE RESEARCHER'S POTENTIAL AND FUTURE CAREER PROSPECTS	 Assess the expected impact of the planned research and training on the experienced researcher's career prospects after the fellowship What new competences and skills will be acquired? Assess the added value of the fellowship on the future career Opportunities of the researcher
2.2 QUALITY OF THE PROPOSED MEASURES TO EXPLOIT AND DISSEMINATE THE ACTION RESULTS	 How will the new knowledge generated by the action be disseminated and exploited? The dissemination strategy Check whether the concrete planning is included in the Gantt chart.
2.3. QUALITY OF THE PROPOSED MEASURES TO COMMUNICATE THE ACTION TO DIFFERENT TARGET AUDIENCES	 How is the action and its results being communicated? Check the frequency and nature of communication activities Check whether the concrete planning is included in the Gantt Chart

What is the difference between sub-criterion 1.4 and sub-criterion 2.1?

- Sub-criterion 1.4 "Capacity of the researcher to reach or reinforce a position of professional maturity/independence": applicants should demonstrate how their past personal experience and the proposed research will contribute to their professional development as independent/ mature researchers during the fellowship.
- Sub-criterion 2.1 "Enhancing the potential and future career prospects of the researcher": the proposal should explain the expected impact of the planned research and training on the career prospects of the experienced researcher after the fellowship.

3.2.3 CRITERION 3: IMPLEMENTATION

IMPLEMENTATION is about the quality of the work plan, including the allocation of tasks and resources, and project management.

If a Gantt chart is not included in the proposal, please ensure that information on work packages, deliverables, milestones and secondments is included in the text, as applicable.

IMPLEMENTATION SUB-CRITERIA	WHAT TO EVALUATE
3.1 COHERENCE AND EFFECTIVENESS OF THE WORK PLAN	 Is the proposal designed in such a way to achieve the desired impact? A Gantt chart should be included. Please assess: Work package titles (for IF there should be at least one WP) List of major deliverables, if applicable List of major milestones, if applicable Secondments, if applicable
3.2 APPROPRIATENESS OF THE ALLOCATION OF TASKS AND RESOURCES	 How the work planning and the resources mobilised will ensure that the research and training objectives are achieved Whether the amount of person-months is appropriate in relation to the activities proposed
3.3 APPROPRIATENESS OF THE MANAGEMENT STRUCTURE AND PROCEDURES, INCLUDING RISK MANAGEMENT	 The organisation and management structure, as well as the progress-monitoring mechanisms in place, to ensure that the objectives are reached The research and/or administrative risks that might threaten achievement of the objectives, and the contingency plans to be put in place should such risks occur
3.4 APPROPRIATENESS OF THE INSTITUTIONAL ENVIRONMENT (INFRASTRUCTURE)	 The beneficiary's active contribution to the research and training activities The main tasks and commitments of the beneficiary and partners (if applicable) The infrastructure, logistics and facilities offered in as far they are necessary for the good implementation of the action For Global Fellowships, also consider the partner organisation in third countries for the outgoing phase.

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What is the difference between sub-criterion 1.3 and sub-criterion 3.3?

- Sub-criterion 1.3: "Quality of the supervision" refers to the support and guidance provided for the personal and professional development of the researcher.
- Sub-criterion 3.3 "Appropriateness of the management structures and procedures" refers to the project's internal organisation and progress monitoring.

Please take into account the information in the CV when assessing the three evaluation criteria and also take into account the researcher's track record in relation to his/her level of experience.

3.3 ELIGIBILITY CHECK

3 THE PROPOSAL ASSESSMENT The evaluation of the Marie Skłodowska-Curie Actions Individual Fellowships

The eligibility of the proposal is checked by REA staff. All proposals assigned to you for evaluation are to be considered eligible. However, you may find details in the proposal indicating possible ineligibility conditions that may have been missed by REA staff during the screening. In that case, you **must notify your Vice-Chair** who will discuss this with REA staff.

If you want to find out more about the eligibility criteria for the different actions, please consult the Horizon 2020 MSCA Work Programme 2016-2017 and the Guide for Applicants 2017.

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3.4 PAGE LIMITS AND FORMATTING STANDARDS

The proposal you are asked to evaluate is made up of two parts, Part A and Part B:

- Part A includes administrative and financial information of the host institution (beneficiary) and the researcher;
- Part B includes the description of scientific and training activities. It is further divided into:
 - Part B-1, which introduces the beneficiary and partner organisations and describes the excellence, impact and implementation aspects of the proposal. The maximum total length of this document is **13 pages**.
 - Part B-2, which contains the researcher's CV, a description of the participating organisations, an ethical self-assessment and a commitment letter (only in the case of GFs).

The structure is the following:

START PAGE (1 PAGE) TABLE OF CONTENTS (1 PAGE) LIST OF PARTICIPATING ORGANISATIONS (1 PAGE)

- 1 EXCELLENCE
- 2 IMPACT
- **3** IMPLEMENTATION
- 4. CV OF THE EXPERIENCED RESEARCHER (5 PAGES MAX)

10 PAGES MAX

- 5 CAPACITIES OF THE PARTICIPATING ORGANISA-TIONS (1 PAGE PER ORGANISATION)
- **6 ETHICAL ASPECTS**
- 7 LETTER OF COMMITMENT FROM THE PARTNER ORGANISATION (GF ONLY)

To ensure equal treatment of the proposals, applicants are required to respect a page limits of maximum 10 pages for sections 1-3 (the 3 evaluation criteria) and 5 pages for the researcher's CV. Pages in excess of this will be watermarked and must not be taken into consideration during your assess**ment.** If the proposal exceeds the page limit, you must mention in your report that pages over the limit have been disregarded (under **Overall Comments**).

Proposals must also respect certain formatting standards described in the **Guide for Applicants** (e.g. a minimum font size of 11 points, except for the Gantt chart and tables where the minimum font size is 8 points).

> The proposal must be clearly readable throughout. If not, please report this to your Vice-Chair.

If a proposal does not comply with the rules, applicants will be asked to reformat their proposal. This may result in excess pages which must be disregarded.

3.5 OVERALL COMMENTS

The **Overall Comments box** should only be used in two cases:

a) Proposal exceeds page limit (IER and CR)

If the proposal exceeds the page limit, please add the following remark:

The parts of the proposal exceeding the page limit have been disregarded.

b) Proposal is a resubmission (Only CR)

Applicants are requested to indicate in Part A if the proposal (or a very similar one) has been submitted in the MSCA IF 2015 and/ or MSCA IF 2016 calls. A proposal is considered as a 're-submission' if the supervisor, researcher and host institution are the same as in the previously submitted one(s). In this case, at the consensus stage you will be given access to the previous Evaluation Summary Report(s).

No reference to the outcome of previous evaluations of a similar proposal should be included in Part B of the proposal. If there is a reference, please disregard any such references in their entirety since they must in no way affect your evaluation of the current proposal. If the proposal is a resubmission, please add the following remark:

This proposal was declared as a resubmission from [IF-2015] and/or [IF-2016]. During the consensus stage of the evaluation, Evaluators were given access to the previous Evaluation Summary Report(s). You must assign a score (from 0 to 5 – using just one decimal) for each evaluation criterion. Remember that the score must reflect your comments (both strengths and weaknesses). Please note that you should use the full range of scores:

EXCELLENT. The proposal successfully addresses all relevant aspects of the criterion. Any shortcomings are minor.	5	Excellent	
VERY GOOD. The proposal addresses the criterion very well, but a small number of shortcomings are present.	4.9 4 ↓ 4.0	Very Good	
GOOD. The proposal addresses the criterion well, but a number of shortcomings are present.	^{3.9} 3 ↓ 3.0	Good	
FAIR. The proposal broadly addresses the criterion, but there are significant weaknesses.	2.9 2 ↓ 2.0	Fair	
POOR. The criterion is inadequately addressed, or there are serious inherent weaknesses.	1.9 1 ↓ 1.0	Poor	
The proposal FAILS to address the criterion or cannot be assessed due to missing or incomplete information.	0		

A proposal's overall score depends on the agreed scores in the CR, weighted according to the three evaluation criteria:

EVALUATION CRITERION	WEIGHT
EXCELLENCE	50 %
ІМРАСТ	30 %
IMPLEMENTATION	20 %

An overall threshold of 70 % will be applied to the total weighted score.

3.7 OPERATIONAL CAPACITY

As an Evaluator, you will need to assess whether, based on the information provided in the proposal, the participating organisations have the 'operational capacity' required to implement the project according to the planned role and responsibilities. In the context of IF, operational capacity shows whether an applicant has the **basic** operational resources and capacity to undertake the research tasks outlined in the proposal, and, in particular, the parts in the proposal for which it is responsible.

Your assessment of the operational capacity is important, especially when a small entity, such as an SME or micro-SME, is the host organisation.

To assess the operational capacity, please check the information in the Table on 'participating organisations' (Part B-2, section 5). Should a case of lack of operational capacity arise, please contact your Vice-Chair.

3.8 OPEN ACCESS TO PUBLICATIONS VS. OPEN ACCESS TO RESEARCH DATA

In Horizon 2020, applicants must ensure **Open Access** to all peer-reviewed scientific publications relating to their results.

In IF 2017, all those submitting proposals are encouraged to participate in the extended **pilot on Open Access to Research Data**. However, applicants can opt out.

> Providing Open Access to peer-reviewed publications is mandatory and therefore must not be considered as a strength.

Opting out from the pilot on Open Access to Research Data is not an evaluation issue and therefore must not be penalised. 3 THE PROPOSAL ASSESSMENT The evaluation of the Marie Skłodowska-Curie Actions Individual Fellowships

3.9 ETHICS

After the scientific evaluation, the proposal will be reviewed by ethics experts. This means that:

- you DO NOT screen the proposal for ethical issues;
- comments related to ethics will not be included in the scientific evaluation reports (both individual and consensus);
- a proposal cannot be penalised on ethical grounds.

Only when the proposed research concerns the use of human embryonic stem cells is your explicit comment required on their use under a specific box in SEP.

3.10 SPECIAL CASES

3.10.1 OVERLAP WITH IF, ITN, COFUND AND ERC

The researcher's involvement in another running EU-funded grant should not influence your evaluation.

3.10.2 RESEARCH MISCONDUCT

Any suspicion of fabrication, falsification, plagiarism or other research misconduct must be reported.

Please report it to your Vice-Chair.

4 PERFORMING THE WORK

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Please make sure you work on the evaluation of proposals in alphabetical order without leaving significant time gaps since different actors work on the proposals simultaneously and delays by some experts can put the evaluation process at risk.

4.1 ACCEPT TO EVALUATE

ACCEPT TO EVALUATE

REMOTE INDIVIDUAL EVALUATION



REMOTE CONSENSUS

As soon as you sign your contract you will be given access to SEP where you will see the proposal abstract and the name of the beneficiary, so that you can declare (if any) a conflict of interest.

You must confirm the evaluation of each proposal assigned to you in SEP within two days of receiving access. It is important that you accept the tasks without unnecessary delay, unless you detect a 'Col' (see above **Section 3.1.7 of this guide**).

4.2 THE INDIVIDUAL EVALUATION REPORT (IER) PHASE

ACCEPT TO EVALUATE

REMOTE INDIVIDUAL EVALUATION

REMOTE CONSENSUS

START OF THE IER PHASE	✓ 06/10/2017
PROVISIONAL DEADLINES	 By 15/10/2017: 20 % of IERs submitted By 22/10/2017: 60 % of IERs submitted By 29/10/2017: 100 % of IERs submitted
WHO?	Evaluator, supervised by his/her Vice-Chair
HOW?	 Each proposal is assigned to three Evaluators Bullet-point list of strengths and weaknesses for each sub-criteria Work in SEP
STEPS	 Accept the task in SEP Draft the IER Save and submit it in SEP

Please remember that the CR phase can only start when all 3 IERs have been submitted. Any delay on your side in delivering your work in any of the 3 batches may slow down the whole process. Please proceed in alphabetical order of proposal's acronyms (as they appear in SEP) in order for the Rapporteurs to be able to begin working on the drafting of the CRs as soon as possible.

4.2.1 HOW TO DRAFT YOUR IER

As an Evaluator, you will:

- Check the type of action of the proposal (EF-ST, EF-RI, EF-CAR, EF-SE or GF) before assessing it, and take into account the specific objective of each type of action.
- **Read** the proposal and **independently** assess it:
 - ✓ without discussing it with anybody else, except your Vice-Chair (if necessary).
 - as submitted not on its potential, if certain changes were to be made, nor by visiting websites which might be mentioned in the proposal.

- Assess the proposal against the 3 evaluation criteria.
- Disregard excess pages marked with a watermark, and insert a comment if there are excess pages.
- Assess the quality and degree of involvement of partner organisation(s) and the impact of the secondment(s), if any. In all cases, the secondment must be meaningful and appropriate to the type of fellowship and research field.

Secondments are optional. You **must not penalise** proposals that do not include secondments or partner organisations. Keep a bullet-point list of 'strengths and weaknesses' for each criterion (Excellence, Impact, and Implementation):

Form packages	Individual Evaluation Report	
Proposal divisions	manual constant to port	Help 😨
User divisions		Threshold: 70 Evaluation progress: 0.00%
Instation divisions		Expand / Collegise all criteria
	- Criterion 1 - Excellence	
1.018.0	Current score - / 5 8 ; Threshold 0, Weight 50% ; Priorth 1	
	Your score."	
	Quality and credibility of the research/innovation action (level of novely, appropriate consideration of intermutidiodplinary and gender aspects)*	
	Steratte	
	Westnesse:	
		54 / 1000 characters
	Quality and appropriateness of the training and of the two way trainifier of introvited ge between the researcher and the host*	
		2/ 1000 characters
	Quality of the supervision and of the integration in the team/institution *	
		0 / 1000 characters
	Capacity of the researcher to reach or re-enturce a position of proteixional muturity independence *	
		0 / 1000 characters

- Explain shortcomings, but do not make recommendations.
- For each criterion, make your comments and give a score between 0 and 5 (scores must match comments). The whole range of scores must be used:
 - Proposal FAILS to address the criterion or cannot be assessed due to missing or incomplete information.
 - POOR. The criterion is inadequately addressed, or there are serious inherent weaknesses.
 - **2 FAIR.** Proposal broadly addresses the criterion but there are significant weaknesses.
 - **3 GOOD.** Proposal addresses the criterion well but there are a number of shortcomings.
 - **4 VERY GOOD.** Proposal addresses the criterion very well but there are a few shortcomings.
 - 5 EXCELLENT. Proposal successfully addresses all relevant aspects of the criterion, and any shortcomings are minor.

Scoring the quality of the proposal is not an exact science and therefore it is necessary to calibrate the understanding of the scores among experts. When your first two IERs are ready in SEP, please notify your Vice-Chair. He/ she will then give you feedback on formulating the comments, the style, and the scores you assigned for each criterion in relation to your text.

If you are a new expert for this call (MSCA-IF), a good and very common practice is to quickly read through several – if not all – assigned proposals to get a general idea of the content and level of proposals. In this way, it is easier to identify proposals in which certain points are weak or missing while, on the other hand, being able to identify more 'complete' (i.e. better developed) proposals. It will then be easier to start writing and get the IERs right first time without having to make corrections. This may help you to calibrate your way of assessing and formulating the strengths and weaknesses, and avoid having to reconsider some of your comments or scores in the IER. Assess the basic operational capacity of participant(s) to carry out the tasks (special attention to EF-SE) and indicate your conclusions in the SEP form (tick box). No reference to 'operational capacity' should be made under the evaluation criteria. However, under the Implementation criterion, you may comment on the appropriateness of the institutional environment (infrastructure).

When you are satisfied with the IER, please submit it in SEP. As soon as your two fellow Evaluators submit their IERs, the discussion will be open for the CR. Please feel free to contact your Vice-Chair if you would like more feedback on your reports.

4.2.2 WHAT IF?

IF A PROPOSAL ...

- … requires substantial modifications in terms of implementation (i.e. additional work packages), this must be reflected in a lower score for the 'quality and efficiency of the implementation' criterion.
- ... is not a research proposal please contact your Vice-Chair who will discuss with REA whether or not the proposal is **out of** scope.
- ... seems incomplete, please inform your
 Vice-Chair as soon as possible, as it may
 be considered inadmissible.

- … is difficult to read because of a small font size or any other reason, please inform your Vice-Chair as soon as possible. Depending on the issues identified, REA can ask the applicant to resubmit the proposal, meeting the criteria such as using an 11pt font size.
- … includes a **secondment** that will be carried out in a non-EU country and/or beyond the maximum duration established in the work programme (up to three months for fellowships < 18 months and up to six months for fellowships > 18 months), please contact your Vice-Chair who will discuss with REA whether or not the secondment must be disregarded.
- ... is a Global Fellowship which does not include a letter of commitment from the partner organisation, it will be declared inadmissible. Please inform your Vice-Chair as soon as possible.

Letters of commitment are NOT required for European Fellowships.

4.3 THE CONSENSUS REPORT (CR) PHASE

4 PERFORMING THE WORK The evaluation of the Marie Skłodowska-Curie Actions Individual Fellowships

ACCEPT TO EVALUATE

REMOTE INDIVIDUAL EVALUATION



REMOTE CONSENSUS

WHEN	As soon as the three IERs are submitted
PROVISIONAL DEADLINES	 By 05/11/2017: 20 % of CRs submitted By 12/11/2017: 60 % of CRs submitted By 19/11/2017: 100 % of CRs submitted
WHO?	 Appointed Rapporteur, supervised by his/her Vice-Chair Two other Evaluators for comments/approval
HOW?	 The Rapporteur synthesises the three IERs in a draft CR Evaluators have read-only access to all 3 IERs via "merge IERs" Bullet-point list of strengths and weaknesses for each criteria Work in SEP
STEPS	 Rapporteur accepts task in SEP Rapporteur drafts the CR and suggests an initial score Rapporteur shares it with the other two Evaluators Experts reach the consensus on the strengths and weaknesses Experts agree on the final score that best reflects the agreed comments If the proposal is a resubmission, the previous Evaluation Summary Report will be made available for consideration Rapporteur submits the CR Vice-Chair makes a quality-check and may reject the CR for corrections

4.3.1 HOW TO DRAFT THE CONSENSUS REPORT (CR)

The aim of the CR is to give:

- a clear assessment of the proposal based on its merit, with justification;
- clear feedback on the proposal's strengths and weaknesses, of an adequate length, and in an appropriate tone;
- an explanation of the shortcomings, but without making recommendations.

The quality of the CR is crucial because the text will be included as such in the Evaluation Summary Report which is sent to the applicant. Feedback for the applicant must give a clear and fair assessment of the proposal based on its strengths and weaknesses in a manner consistent with the score.

How to proceed in SEP?

Use the SEP merging option – 'new form with expert assessment': it merges the comments of the 3 experts.

- Keep the bullet-point structure (strengths and weaknesses) for each of the three evaluation criteria.
- Identify and organise the comments from IERs under each criterion into:
 - **STRENGTHS** (i.e. strong points that all three experts agree upon with no repetition!).
 - **WEAKNESSES** (i.e. weak points that all three experts agree upon with no repetition!).
 - Divergences in comments and/or scores
 POINTS FOR DISCUSSION IN SEP

It can be useful to have a checklist to ensure that all sub-criteria have been covered.

Compare comments both within the criterion and between different criteria in order to eliminate possible contradictions. Ensure that the same weakness is **never** mentioned under two separate criteria.

If in any doubt, please contact your Vice-Chair.

4.3.2 REACHING CONSENSUS

The consensus phase usually involves a discussion on the basis of the IERs and an exchange of views based on a synthesis carried out by the Rapporteur (draft CR) of the individual evaluations.

A consensus is a collaborative and cooperative process where the group of experts is committed to find the solution that best meets the opinion of the group.

The Rapporteur will:

- identify agreements in the IERs and propose comments acceptable to all the experts involved.
- identify divergences in the IERs and exchange views remotely with the other Evaluators on these points using the comment text box in SEP.
- reach an agreement with other Evaluators on the text and score and ensure coherence between them.

The aim is first to find an agreement on comments, and then on the scores. Ensuring consistency between comments and scores

is paramount to ensure calibration throughout the evaluation.

Do not converge immediately on the average score!

- Clarify any difference of opinion, contradiction or lack of clarity.
- Where the views are very different, the Rapporteur needs to understand where the major disagreements are and prepare a focused remote consensus discussion.
- 'Diverging' opinions must be explored:
 They might be as valid as others: be open-minded;

- ✓ It is normal for individual views to change during the process.
- ✓ Finally, make sure that:
 - ✓ The meaning of the comments is clear;
 - ✓ No scientific 'advice' or recommendations for improving the proposal are provided;
 - ✓ Gender, name, nationality (etc.) of the applicant is not mentioned;
 - ✓ There are no negative remarks as regards individuals, places, nationalities, cultures or countries.
- NO overall remarks except for the standard sentences for resubmissions and/or excess pages issues.

During and after the consensus phase, the Vice-Chair will check the fairness, objectivity and accuracy of the evaluation and will make sure the process respects all applicable rules.

4.3.3 WHAT IF IT IS A RESUBMISSION?

Proposals are only considered as resubmissions if the Supervisor, Researcher and Host Organisation are the same as in the previously submitted proposal.

REA staff will check whether the proposals declared as such can be considered as resubmissions.

If so, at the end of the consensus phase, the Evaluation Summary Report from the previous evaluation(s) will be made available.

As Rapporteur, you should:

Pay particular attention to proposals where the scores of the present evaluation differ markedly to those of the previous evaluation. If the new score is lower, the Evaluators must provide a clear justification for their scores and comments in the SEP comment box, and comments should reflect the lower score.

- Do not make any reference to the previous evaluations, but avoid any unjustified discrepancies with them.
- You must add the following sentence under 'OVERALL COMMENTS' in the CR:

This proposal was declared as a resubmission and/or [IF-2015] and/or [IF-2016]. During the consensus stage of the evaluation, Evaluators were given access to the previous Evaluation Summary Report.

4.3.4 WHAT IF IT IS DIFFICULT TO REACH A CONSENSUS?

If necessary, the Vice-Chair may act as a facilitator to help the group reach consensus while keeping iterations in the draft CR to a minimum.

The Rapporteur should contact the Vice-Chair.

4.3.5 COMPLIANCE WITH DEADLINES

Please remember that any delay on your side in delivering your work may affect other experts' work and block the whole process. Therefore, you are requested to:

- Check your 'Active Tasks' in SEP regularly throughout the whole remote evaluation phase;
- Be reachable: in the case of unavailability on a certain day(s), please let your fellow experts and/or your Vice-Chair know;
- Be proactive: the Rapporteur must monitor the progress of the CR and contact the other two experts via the comments box in SEP should delays occur.

5 TIPS & HINTS

The comments must be:

- Relative to the proposal as it stands;
- Specific to the relevant criterion addressing each sub-criterion;
- In light of the type of action (EF-ST, EF-SE, EF-CAR, EF-RI, GF);
- Clear and substantial;
- Consistent with the score awarded, balancing strengths and weaknesses;
- I of adequate length.

The comments must NOT be:

- A summary of the proposal;
- Too short, too long, inappropriate/incorrect;
- Categorical/general statements, not properly verified, such as "it is missing" or '"it is not provided" or "not present" or "there is no material covering …". Instead, use "not clear", "inadequate description", "not well justified", etc.
- Based on assumptions: if the proposal is unclear on important aspects this should be reflected in the comments and scores;
- Comments not related to the criterion in question;
- References to details that could easily lead to a factual mistake, e.g. page numbers, amounts, etc.

- Aiming to make recommendations or provide advice on improving the proposal;
- A reference to the same weakness under different criteria;
- Contradictory statements relative to strengths and weaknesses;
- Discriminatory or politically incorrect;
- Using the phrase "operational capacity" in the CR (refer instead to missing aspects according to the criteria (e.g. infrastructure under implementation);
- About ethics issues.

Examples of negative adjectives

Insufficient, minimal, fails to describe, unacceptable, inadequate, very generic, not evident, unfocused, very weak, bad, does not meet the requirements, inappropriate, limited, unclear, not sound enough, not specified, no significant impact, unjustified, overestimated.

Examples of positive adjectives

Very relevant, credible, very clear, precisely specified, realistic, very innovative, very well suited, timely, convincing, comprehensive, high quality, justified, very well identified, strong, highly effective, thoughtful, very promising, evidence, well-formulated, carefully prepared, fully in line, very profound, sound, very convincingly integrated, clearly articulated, coherent, well balanced, very plausible, ambitious, clear advances, well above average. Special attention must be paid to the use of '**adequate**': it does not express a strength but simply means 'sufficient'.

Examples of sentences which may be used:

- The proposal does not sufficiently consider... / ... not adequately discussed.
- This proposal fails to... / does not take Z into account.
- The proposal lacks a clear identification of
- Section xx of the proposal addresses A and B.
- The approach [...] is unlikely to enable the project to achieve its objectives.

- There are numerous statements which are not grounded on [relevant research results].
- The proposal does not consider the use of ...
- … is not relevant to the goals of the project because it fails to address issue A but instead dedicates the majority of its efforts to B.
- Section xx of the proposal is inadequate.
- In this proposal, the researcher does not show adequate expertise in the area of X.
- [xxx activities] are not adequately discussed.

To be avoided:

- Terms that can cause offence, such as 'terrible', 'awful', 'dreadful', etc.
- The use of the expression 'is described'. Such a phrase is not suitable. You need to explain whether something is 'fully' or 'inadequately' described, etc.
- **#** Scores that do not match the comments.
- Recommendations. As there is no negotiation procedure, the use of 'should' must be avoided.

Avoid the terms 'candidate' and 'fellow'. Instead, please refer to the 'researcher'.

'Applicant' refers to the host institution.

Examples of good vs. poor comments

POOR COMMENTS MERELY ECHO THE SCORE The innovative aspects of the proposed research are poor.	GOOD COMMENTS EXPLAIN IT This proposal is not innovative in X and it does not take Z into account.
POOR COMMENTS ARE AMBIGUOUS	GOOD COMMENTS ARE CLEAR
The resources for the project are unrealistic.	The resources for X are seriously underestimated given the complexity of the activity proposed.
POOR COMMENTS ARE VAGUE AND SUBJECT TO INTERPRETATION	GOOD COMMENTS ARE PRECISE AND FINAL
We think the management is probably inadequate.	The management plan is inadequate. It does not include a clear description of overall responsibility for the activities; it also lacks a risk management plan.
POOR COMMENTS ARE INACCURATE AND PROVIDE AN OPENING FOR A COMPLAINT	GOOD COMMENTS CLOSE THE QUESTION
There is no discussion of a dissemination strategy.	The proposal fails to address the dissemination strat- egy at the appropriate level of detail.
The supervisor is not experienced.	The supervisor does not demonstrate in the proposal an adequate level of experience in this field.
POOR COMMENTS INCLUDE WORDS LIKE	GOOD COMMENTS INCLUDE WORDS LIKE
Perhaps, think, seems, assume, probably	Because, specifically, for example

A real example of inconsistency between scores and comments:

EXCELLENCE CRITERION:

STRENGTHS:

- The S&T objectives of the research project are well presented and clearly structured.
- The project is original and the state of the art is **adequately** presented.
- **#** The partners have **complementary** expertise

WEAKNESSES:

- The methodology for the project is not fully convincing.
- The data-collection strategy, potential sources of information and data accessibility are unclear.
- The proposal fails to sufficiently demonstrate that the beneficiary has the necessary expertise and capabilities to obtain the necessary information for the project.

In this case, the strengths include words like 'good', 'clear' and 'adequate', i.e. nothing pointing towards excellent. At the same time, there are obvious weaknesses. However, the score given was 4.5, i.e. between 'very good' and 'excellent' which is not consistent with the comments when they are all taken into consideration.

ANNEXES

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6.1 GLOSSARY

AC: Associated country. A Country associated to Horizon 2020. Click **here** for the list

Academic sector: Public or private higher education establishments awarding academic degrees, public or private non-profit research institutes whose primary mission is to pursue research, and international European interest organisations, as defined in Article 2.1(12) of the Horizon 2020 Rules for Participation Regulation No. 1290/2013.

CAR: Career Restart Panel of the European Fellowships

CR: Consensus Report

Duration of fellowships: The duration for European Fellowships (ST, CAR, RI, and SE) is between 12 and 24 months. For the Global Fellowships there is an initial outgoing phase of between 12 and 24 months, and an additional mandatory 12 month return phase, making the total duration of this type of fellowship between 24 and 36 months.

EC: European Commission

EF: European Fellowship

ESR: Evaluation Summary Report

Experienced Researcher (or Researcher or ER): the researcher must be in possession of a doctoral degree or has at least four years of full-time equivalent research experience at the date of the call deadline.

GF: Global Fellowship

GfA: Guide for Applicants

Host institution (beneficiary): Legal entity that signs the Grant Agreement and has the complete responsibility for the proper implementation of the action.

IER: Individual Evaluation Report

IF: Individual Fellowship

MS: EU Member States

MSCA: Marie Skłodowska-Curie Actions

Non-academic sector: Any socio-economic actors not included in the academic sector and fulfilling the requirements of the Horizon 2020 Rules for Participation Regulation No. 1290/2013. It includes all non-academic organisations, from industry to business (including SMEs), government, civil society organisations (NGOs, trusts, foundations, etc.), some cultural institutions, museums, hospitals, and international organisations (like the UN or WHO).

Partner organisations: Entities that contribute to the implementation of the action, but do not sign the Grant Agreement:

- In EF, organisations in MS or AC that host the researcher during optional secondments and provide additional training.
- In GF, organisations in TC that host the researcher during the compulsory initial outgoing period and provide additional training.

REA: Research Executive Agency

RI: Reintegration Panel of the European Fellowships

SE: Society & Enterprise Panel of the European Fellowships

SEP: Web-based electronic evaluation tool

ST: Standard European Fellowship

Supervisor: Scientist appointed at the beneficiary to supervise the researcher throughout the whole duration of the action.

TC: Non-associated third countries. Countries which are neither EU Member States (MS), nor associated to Horizon 2020 (AC)

Vice-Chair: Expert that has an in-depth knowledge of the MSCA evaluation process and assists the REA in the evaluation management and monitoring.

WP: Work Programme

MSCA INDIVIDUAL FELLOWSHIPS		EUROPEAN			GLOBAL	
		STANDARD EF	CAR	RI	SE	GF
EXPERIENCED RESEARCHERS	Nationality	ANY	ANY	MS, AC or long-term residents	ANY	MS, AC or long-term residents
	Mobility	From ANY country to MS or AC	From ANY country to MS or AC	From TC directly to MS or AC	From ANY country to MS or AC	From ANY country to TC then to MS/AC
		should not have resided for > 12 months in the last 3 years	< 36 months in the last 5 years	< 36 months in the last 5 years	< 36 months in the last 5 years	should not have resided for > 12 months in the last 3 years
	Career break in research	-	≥ 12 months prior to call deadline	-	-	-
PARTICIPANTS	Beneficiary	MS or AC	MS or AC	MS or AC	MS or AC Non-academic only	MS or AC return host
	Partner Organisa-	MS or AC	MS or AC (antional second	MS or AC (optional second-	MS or AC (optional second-	TC (outgoing phase)
	tion	(optional secondments)	(optional secondments)	ments)	ments)	MS or AC (optional secondments)
DURATION (months)		12 - 24	12 - 24	12 - 24	12 - 24	12 to 24 plus 12 return
SCIENTIFIC AREAS		8	8	8	8	8
NUMBER OF RANKING LISTS		8	1	1	1	8
BUDGET (total € 248,7 million)		€ 205 million		€ 10 million	€ 33,7 million	